

## Financial Highlights

### Our Resources

|   | 2021                   | 2020                   |
|---|------------------------|------------------------|
| Acute Care  | \$ 4.06 billion        | \$ 3.67 billion        |
| Physician Services  | 331 million            | 306 million            |
| Ambulatory Services   | 366 million            | 358 million            |
| Health Plan   | 90 million             | 62 million             |
| All Other Services  | 15 million             | 8 million              |
| Nonoperating Income (Loss)<br>Primarily from Investing Activities | 762 million            | 625 million            |
| <hr/>   |                        |                        |
| <b>Total Resources*</b>   | <b>\$ 5.62 billion</b> | <b>\$ 5.03 billion</b> |

### How Our Resources Were Used

|  |                        |                        |
|--|------------------------|------------------------|
| Salaries and Benefits to Our Team Members  | \$ 2.50 billion        | \$ 2.22 billion        |
| Medical Supplies   | 855 million            | 774 million            |
| Other Supplies and Services  | 686 million            | 639 million            |
| Contracted Physician Services  | 143 million            | 131 million            |
| Financing Costs  | 77 million             | 76 million             |
| Funding for Replacement Capital  | 245 million            | 240 million            |
| Funding for Future Community Health Care<br>Needs, Technology, New Programs and Facilities | 1.11 billion           | 951 million            |
| <hr/>  |                        |                        |
| <b>Total Resources Used</b>  | <b>\$ 5.62 billion</b> | <b>\$ 5.03 billion</b> |

\*Includes \$25 million and \$134 million of CARES Act funds recognized during 2021 and 2020, respectively